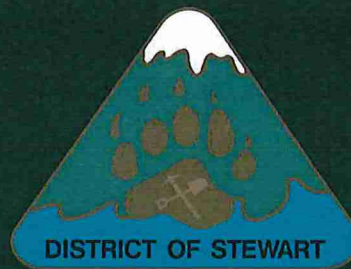


District of Stewart

Canada's Most Northerly Ice-Free Port



2025 Annual Report





Stewart

Situated across from Alaska's Misty Fiords National Park and at the end of the Portland Canal, Stewart, BC is a unique border town attracting tourists from every corner of the world.

Stewart was established in 1905 and named after the Stewart brothers who were early prospectors in the area. Stewart's boom happened in 1910 with the illusions of gold, furs and riches.

The economy of Stewart is supported by a varied range of industries including logging, mining and mining exploration and is destined to become a major port for distribution of ore and logs. Stewart offers a paved highway to major transportation routes, a salt water port which supports a barge terminal and bulk commodity loader.

The Portland Canal is a mere 80-90 miles from the Pacific Ocean allowing ships of all kinds to come from all over the world.

Inside this Report

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Mission Statement

To work with our citizens to create a healthy, vibrant and caring community through:

- Visionary leadership & accountable governance
- Citizen involvement
- Balancing the expectation for services with available resources
- Decision-making that integrates the social, economic & environmental interests of the community
- Quality in customer service



Municipal Council — 2023 to 2026



Mayor Angela Brand Danuser

(front row, center)

Councillors

(front row) David Cullinan, Nina Russell

(back row) Keenan Kennedy, Brock Nelson
Absent Patty Lynn and Eric Drew

Councillor Drew and Councillor Cullinan were elected as Councillors in two bi-elections.

Council conducts its Regular Meetings on the second and fourth Monday of every month at 7 p.m. in Council Chambers located at the Municipal Hall, 705 Brightwell Street.

Public delegations and input are always welcome at Council Meetings – please contact the District office at (250) 636-2251 to schedule a delegation time in advance.

For more information on local government and the District of Stewart, visit the municipal website:

www.districtofstewart.com

Message from the Mayor

2025 was a good year for Stewart, even though it brought with it many challenges. Through those challenges, our community continued to show its strength, resilience, and commitment to one another. Stewart is a community worth celebrating, and I am proud of the way residents, businesses, staff, volunteers, and community partners continue to work together to support and strengthen the place we call home.

On behalf of Council, I would like to thank the community for your patience and understanding throughout the water main and sewer line repairs this past year. We recognize the disruption these repairs caused, and we appreciate the cooperation shown by residents and businesses as this important work was completed. Council has applied for grant funding to help offset the cost of major infrastructure repairs and will continue to pursue funding opportunities wherever possible.

In 2025, three bridges in our community were replaced. The South and North Bridges at the Rainey Creek Campground were replaced with 100% Resource Benefits Alliance funding. The Barnachez Bridge at the Transfer Station was replaced with funding from the Resource Benefit Alliance and the Regional District of Kitimat Stikine. These projects represent important investments in our local infrastructure and will benefit the community for years to come.

Repair and maintenance work was also completed on the Causeway Bridge. Replacing this bridge remains a priority for Council, with the goal of ensuring a long-term solution that can safely support the weight requirements of industrial use.

Council was pleased to host a small delegation from the Nisga'a Nation this year. This visit marked an important step in strengthening our relationship, and we look forward to continued connection and collaboration.

Council also continued to advocate strongly for 24/7 ambulance coverage in Stewart. As I am sure you are all aware, we were successful in securing this service as a one-year trial. While this is a very positive step forward, Council will continue to press BCEHS and the Minister of Health to keep ambulance coverage at this level permanently.

Throughout the year, I continue to advocate for Stewart at every opportunity. It is my goal to ensure that Stewart remains top of mind for industry, regional partners, and other levels of government as we work to secure the support, investment, and services our community needs.

Thank you to our residents, staff, volunteers, and community partners for your continued commitment to Stewart.

Sincerely,
Mayor Angela Brand Danuser



Connect With Us

Administration & Finance

Office & Council Chambers
705 Brightwell Street
P.O. Box 460
Stewart BC VoT 1W0

Phone: (250) 636-2251

Email: info@districtofstewart.com

Community Development & Recreation

603 Columbia Street
Stewart BC VoT 1W0

Phone: (778) 794-9955

Email: recreation@districtofstewart.com

Public Works

Office & Shop
403 Main Street
Stewart BC VoT 1W0

Phone: (250) 636-9123

Email: operations@districtofstewart.com

Website:

www.districtofstewart.com

Facebook Page:

facebook.com/TheDistrictofStewart

Community Profile

Find yourself.

At the head of the awe-inspiring 90-mile-long Portland Canal, surrounded by rich forestry, Cambria ice fields, and incredible wildlife.

Reliving the history that is Stewart BC, Canada's most Northerly, ice-free port; situated across from Alaska's Misty Fiords National Park and the end of the Portland Canal.

Exploring this unique border town that attracts tourists from every corner of the world!



Community Profile

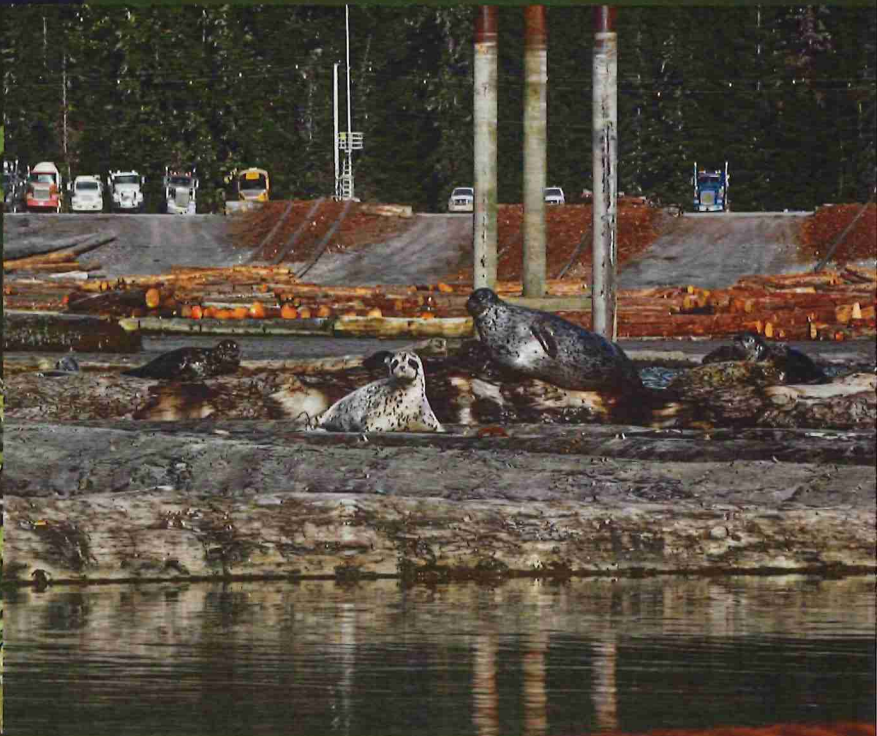


Find yourself.

Hiking In the surrounding mountain ranges on a variety of maintained trails boasting breathtaking views.

Capturing photos of the flora and fauna as you stroll along the boardwalk; reaching 805 meters across the tide flats.

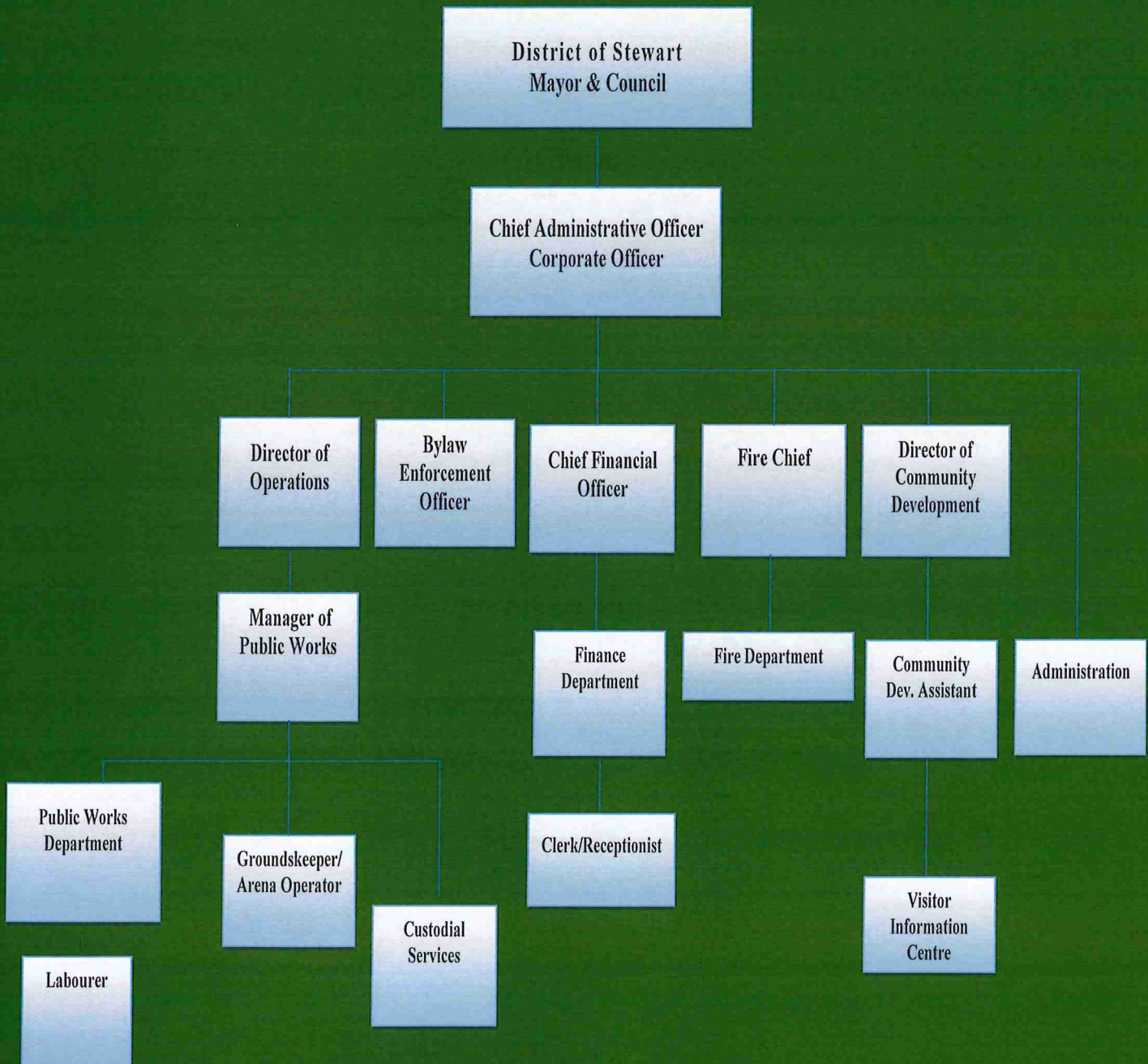
Kayaking lakes and navigating the Canal with eagles overhead and orcas & seals swimming within view.



Organizational Structure

DISTRICT OF STEWART

Organizational Chart – 2025



Services Provided To Residents

- Garbage Collection
- Administration
- Aerodrome maintenance
- Landscape Maintenance
- Arena Operation
- Fire Rescue Protection
- Bylaw Compliance
- Cemetery Operation
- Legislative (*bylaw/policy adoption, approval of development permits*)
- Community Services
- Parks & Recreation & Community Development
- Recreation Programs, facilities & Operation maintenance
- Sanitary sewer collection system operation
- Water system operation
- Road maintenance
- Building infrastructure maintenance
- Parks Maintenance & Operation
- Community Gardens
- Taxation collection service
- Emergency Management



Council's Strategic Plan

2025

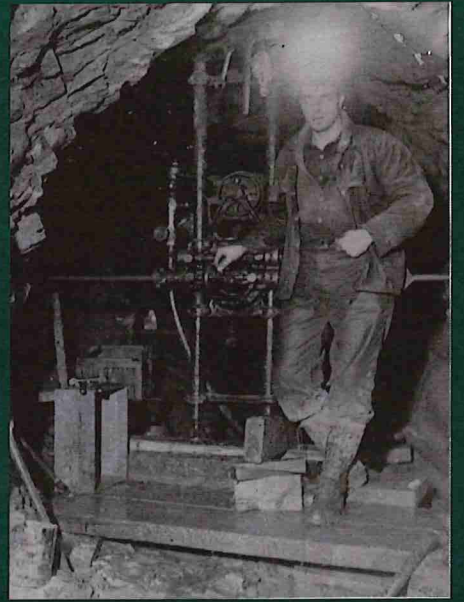
A photograph of a large, light-colored metal building with a green roof. The building has a sign that reads "MUNICIPAL OFFICE" in black and "FIREHALL" in red. In the foreground, there is a landscaped area with green grass, several large grey rocks, and various plants, including a prominent red-leafed tree on the left and several green ferns. The sky is blue with scattered white clouds.

MUNICIPAL OFFICE
FIREHALL

Summary of Strategic Priorities

2025

Strategic Priority Area	Goals/Action Required to Achieve Vision	Successful Outcome
Economic Development		
Airport Development	Conduct a Feasibility Study	
Enhance the Vitality of the Downtown	Increase community livability Attract more tourists Create more jobs	Business Façade Grant Applications and project completions: RTC Electric Granmac Services
Livable Community		
Recreation & Tourism Promotion & Development	Provide year-round tourism	Consistent and frequent post on Social Media platforms during the shoulder season to increase visibility.
Implement the Trails Master Plan	Provide a healthy lifestyle	Trails Master Plan completed
Review 2020 Housing Needs Assessment	Ensure housing for everyone	
Health care (Seniors & Hospice)	Access out-of-community health care	Advocating for NH Transportation Bus
Update and Implement the District of Stewart Emergency Plan	Provide a safe and self-reliant community	Updates initiated and ongoing
Address Transient Workforce	Attract Permanent workers	
Organizational Development		
Partnerships (First Nations, Regional District, Industry)	Growth and establishment of new and existing synergies	Facilitated Community to Community Forum
Increase Public Communication	- consider live streaming Council meetings - Public awareness of Council initiatives	Monthly Community Newsletter Regular updates on Social Media, Website and community mailouts
Succession Planning	- Develop an internal program to ensure staff continuity	Enhance staff performance versatility
Organizational Review	- Records Management - Performance Management - Compensation Review	Records Management Plan training and plan initiated Staff review initiated
Assets & Infrastructure		
Asset Management (address aging infrastructure)	Complete & implement the Asset Management Plan	Asset Management Plan initiated



District of Stewart Additions to the Fleet



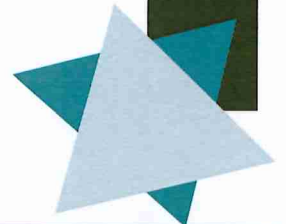
2025 F-350 Ford



2025 F-150 Ford



2025 CAT Loader



2025 Achievements

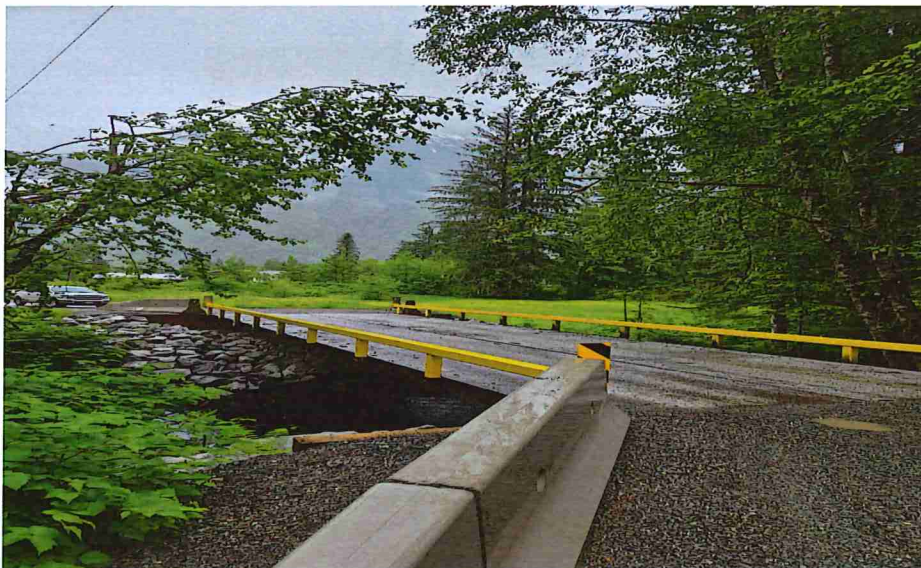
BRIDGE REPLACEMENTS

Both North and South Bridges at Rainey Creek Campground required replacement .

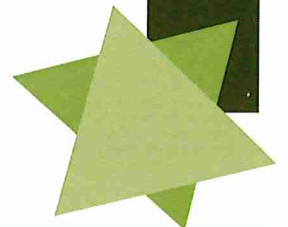
This was made possible through funding received from Resource Benefit Alliance



North Rainey Creek Bridge



South Rainey Creek Bridge



2025 Achievements

Barnachez Bridge Replacement

The Barnachez Bridge that provides access to the District Transfer Station and Wastewater Treatment Infrastructure also was replaced in 2025.

This was made possible through funding received from The Resource Benefits Alliance and the Regional District of Kitimat Stikine.



2025 Volunteer Fire Department Achievements

The Stewart Volunteer Fire Department is a vital part to our community. Our volunteers are a dedicated group of men and women that spend a considerable amount of hours training each year to ensure their skills are maintained.

Fire Rescue remains a top priority in the District of Stewart.

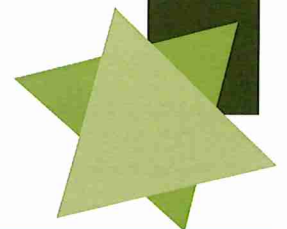


Training and Readiness

Training remains an important part of keeping members prepared and confident in their roles.

- **Technical Rope Rescue Refresher**

Members participated in a refresher course on technical low-angle rope rescue. This training reviewed the use of main lines and safety lines, basket stretcher assembly, and techniques for safely moving patients through difficult or uneven terrain.



2025 Volunteer Fire Department Achievements Continued

- **Wildland Fire Training**

Members completed wildland fire training focused on the basic skills needed to respond safely and effectively during wildfire-related incidents. Training included an introduction to structure protection, operating pumps to establish and maintain water supply, and deploying and using wildland hose lines in the field.

- **Auto Extrication Refresher**

Members completed a refresher course on auto extrication, reviewing proper techniques for safely accessing and removing patients from vehicles. The training helped reinforce safe, coordinated procedures when responding to motor vehicle incidents

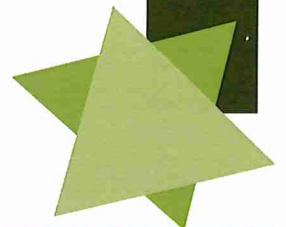


2025 Stats

Call Summary

This year, the Department responded to the following calls:

Call Type	Number of Calls
Fire	6
Rescue	11
Medical	9
Administration / Other	12
Total	38



Permissive Tax Exemptions—2025

The following land, being an area surrounding a building set apart and in use for public worship, is exempt from taxation for the year 2025 under section 224(2)(f) of the *Community Charter*:

Lands and improvements registered under the name of North American Baptist Conference – Association of BC Churches, as follows: Roll 196.000, Lot 8-9, Block 18, D.L. 466, Plan 1191 PID: 012-979-457 & 012-979-465

Lands and improvements registered under the name of North American Baptist Conference – Association of BC Churches, as follows: Roll 194.100, Lot 6-7, Block 18, D.L. 466, Plan 1191 PID: 012-981-303 & 012-981-281

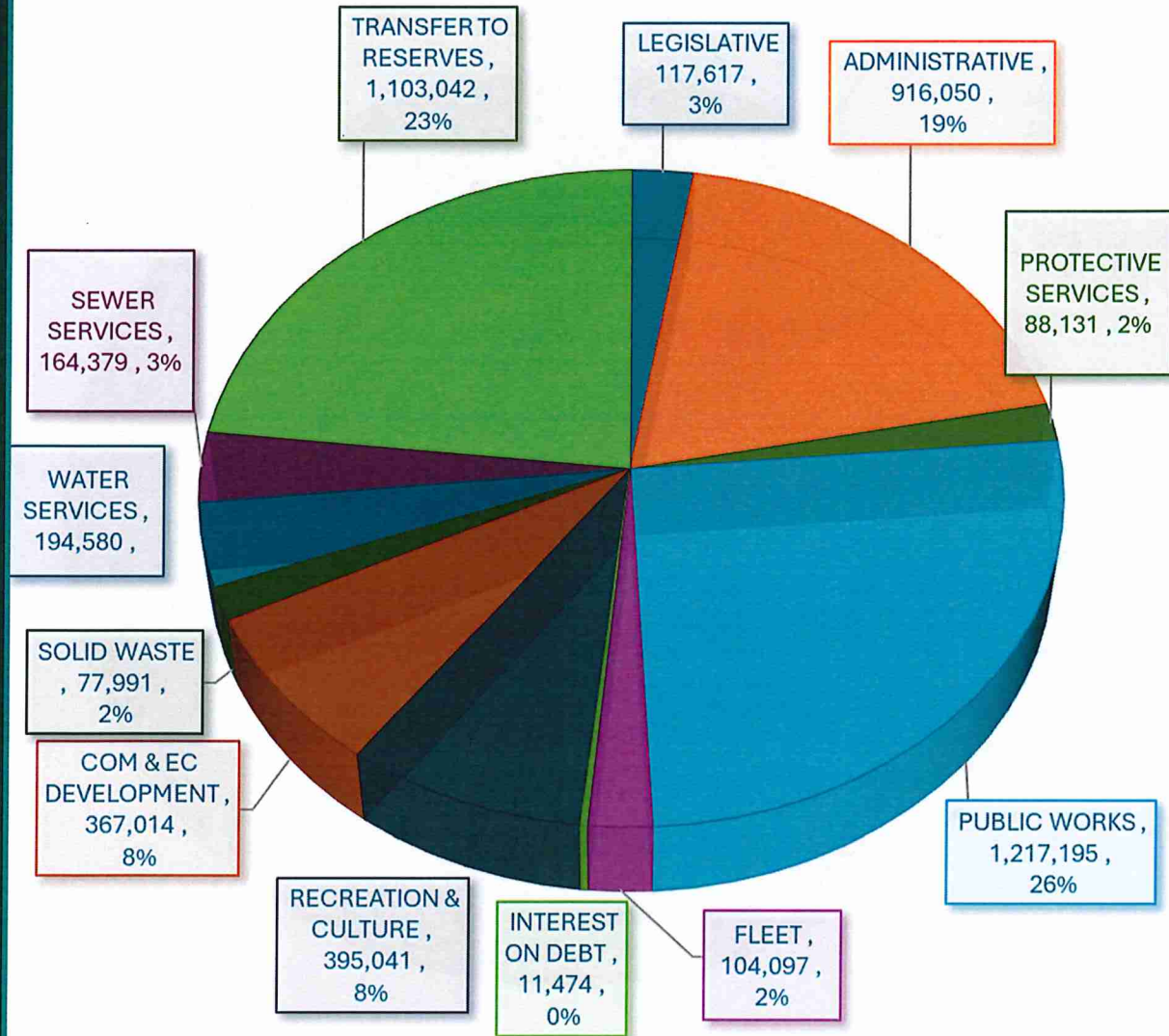
Lands and improvements registered under the name of Roman Catholic Episcopal Corp of Prince Rupert as follows: Roll 202.005, Lot 21, Block 19, D.L. 466, Plan 1191 PID: 012-966-665



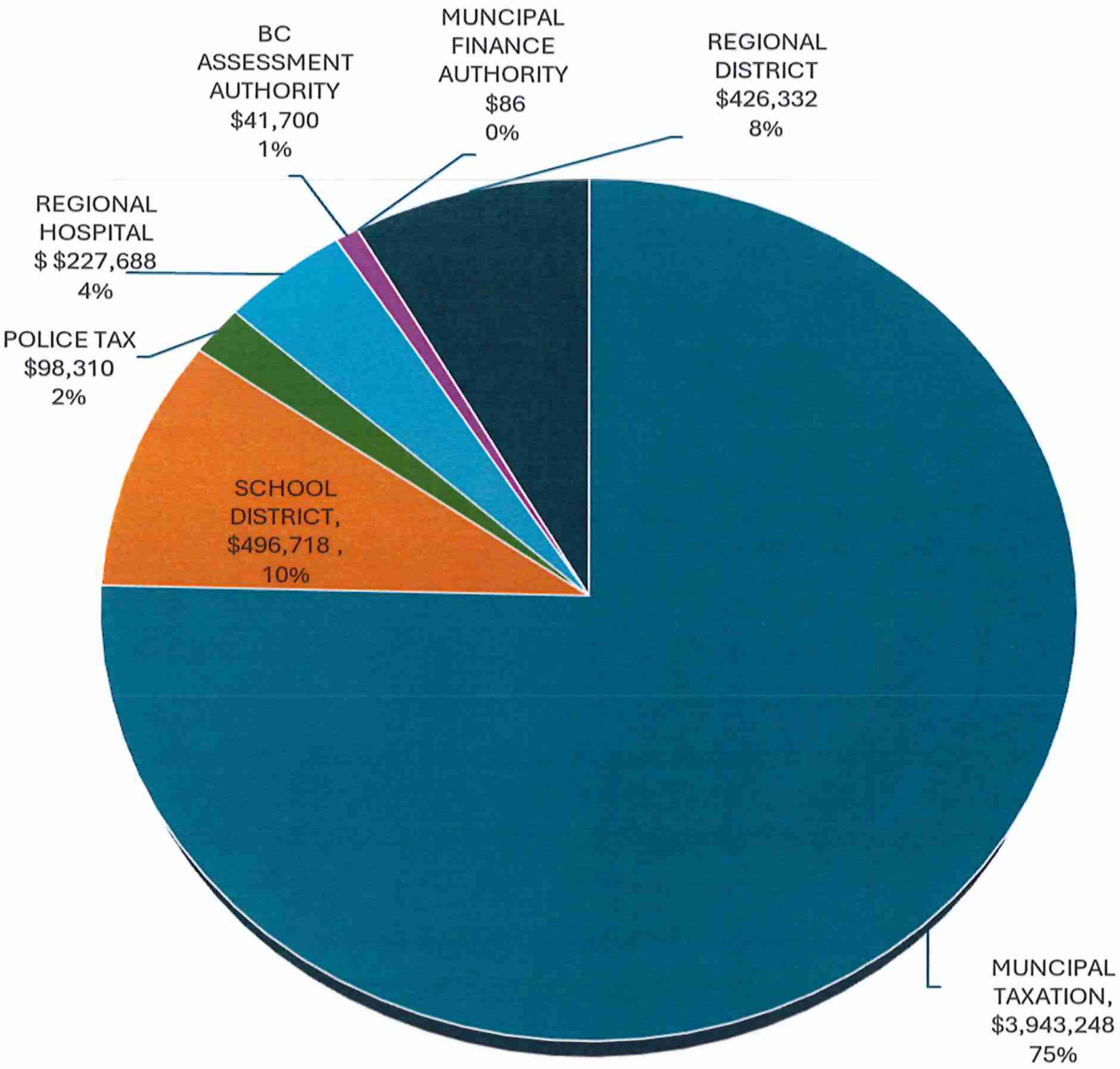
	Address	Roll #	Assessed Value	Tax Rate	Municipal Taxes
North American Baptist Conference	615-6th Ave	196000	\$ 27,500	14.8939	\$ 409.58
North American Baptist Conference	617-6th Ave	194100	\$150,500	14.8939	\$ 2,241.53
Roman Catholic Episcopal Corp of PR	418-8th Ave	202005	\$ 62,300	11.0598	\$ 689.02
Anglican Synod Diocese of Caledonia	403-9th Ave	374010	\$ 81,100	11.0598	\$ 896.95
Total:					\$ 4237.08

Financial Statistics

2025 EXPENDITURES



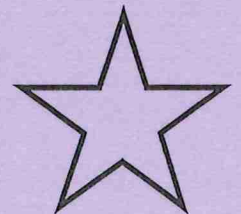
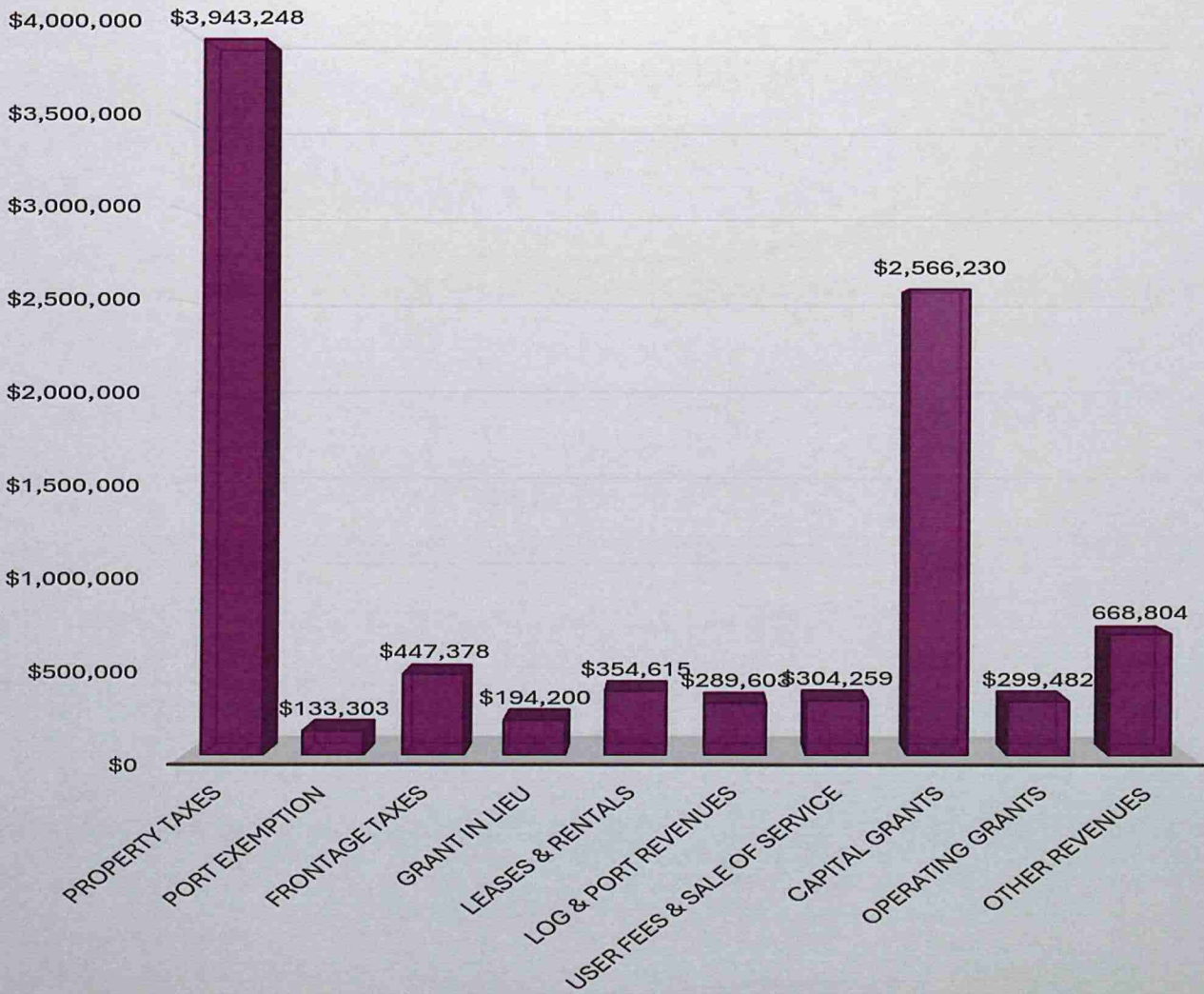
Financial Statistics



2025 TAX COLLECTION \$5,234,082

Financial Statistics

2025 MUNICIPAL REVENUE SOURCES TOTAL \$9,201,122



Grant Projects 2025

CANADA SUMMER JOBS

- ◆ Canada summer jobs is a government initiative aimed at providing quality summer employment opportunities for young Canadians. It offers a wage subsidy to employers from various sectors. 2025 the District qualified for and was able to provide full time summer employment for 5 youths from our community.

PARTICIPATION 2025 : \$1,200

2025 Summer Fun Sports Day

- ◆ Fun filled day of activities for all ages with a final event of a community baseball game with free burgers and refreshments .
- ◆ The goal is to include the entire community and get everyone participating.

UBCM \$10,115.94

Community Emergency Preparedness Fund

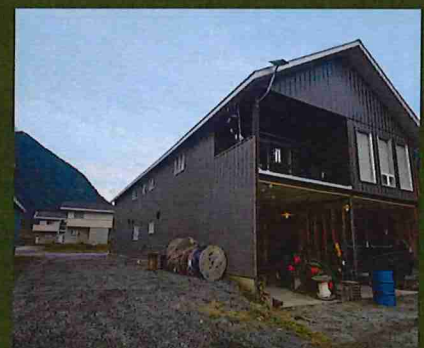
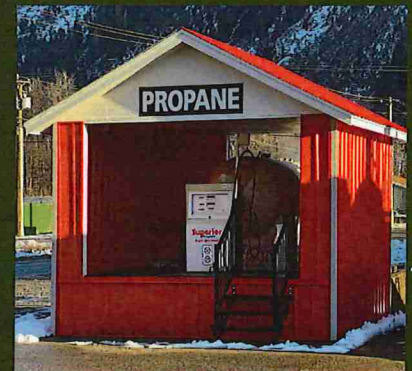
- ◆ Emergency Operations Centre Equipment and Training Funding

Grant Projects 2025

NDIT Business Façade Grant

50% funded by NDIT and 50% funded by business owner to a maximum of \$5,000

- ◆ Through funding provided by Northern Development Initiative Trust, the District of Stewart supports local business improvements within the District of Stewart Boundaries to enhance the aesthetics and visual appeal of Stewart
- ◆ Providing financial support to local businesses encourages investment in their façade which enhances the vibrancy and economic viability of the downtown core.
- ◆ The District had two successful applicant in 2025



Grant Projects 2025

- ◆ Bear River Planning & Approval Grant
- ◆ Trails Master Plan
- ◆ Indigenous Tourism Grant
- ◆ Active Transportation Grant
- ◆ Community to Community

District of Stewart Funded Projects

- ◆ Causeway Bridge Deck Replacement and Maintenance
- ◆ Office Renovations and Furniture
- ◆ Lift Station #3 Repairs
- ◆ Granduc Road Improvements
- ◆ Water Main Repair

Finance Items Completed

- ◆ Established Reserve and Long Term Development Plan for RBA Funding
- ◆ Established Log Handling Reserve
- ◆ Renewed Service Agreement with Stewart Community Connections and Stewart Historical Society
- ◆ New lease agreement for the Dunwell Log Yard

2025 STRATEGIC FOCUS AREAS, GOALS, AND PRIORITY ACT

Council identified four strategic focus areas for the 2025-2026 year of office. These are areas the Council considers priorities for the near and longer term. Each of the strategic focus areas is detailed along with goals and priority actions.

1. Economic Development

The District will attract and support new business investment and partnership opportunities that will provide employment and encourage growth by recruitment and retention of workers, address transient workforce, airport development and enhance the vitality of the

2. Livable Community

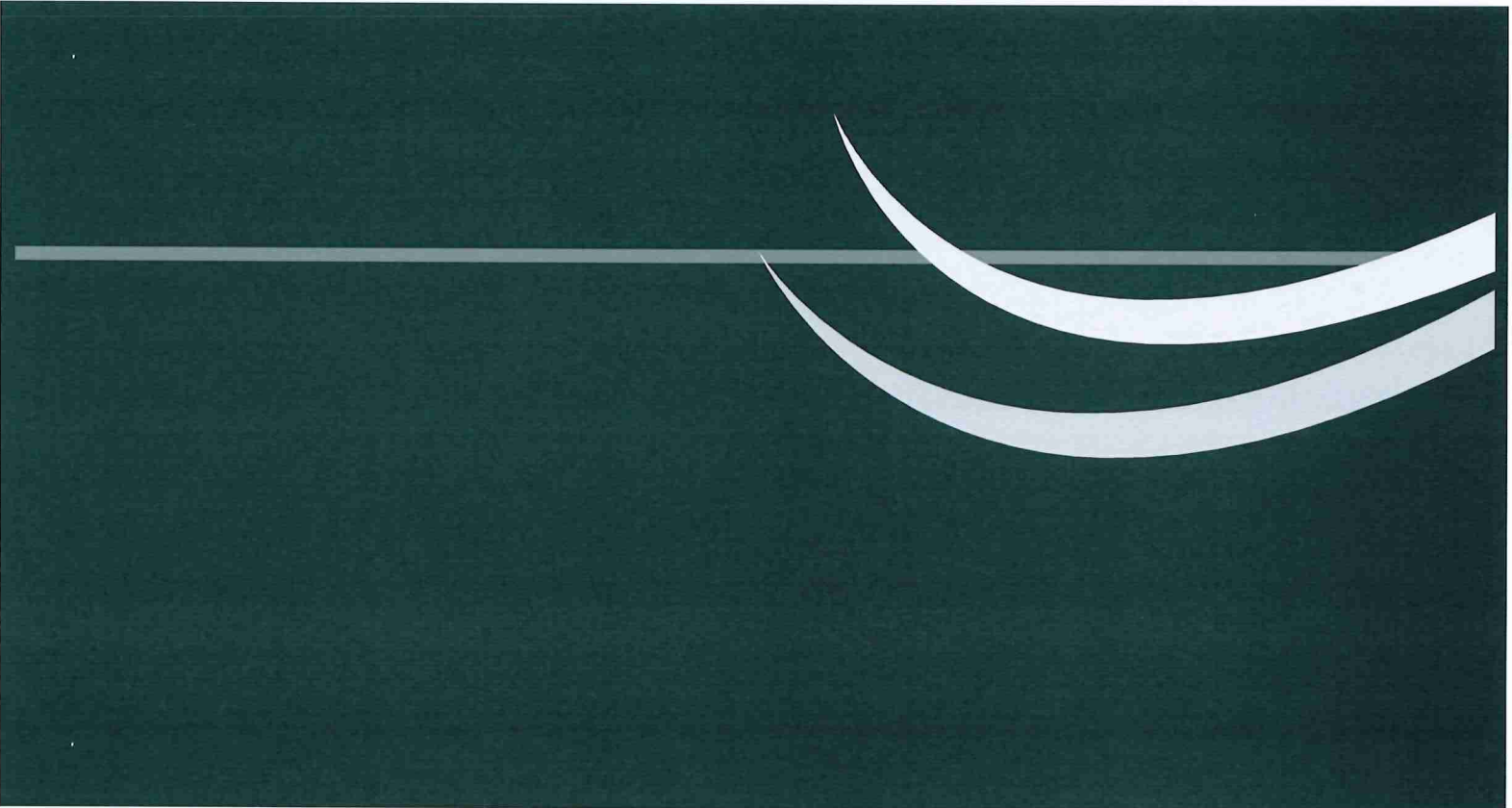
The District will maintain and develop recreational, emergency management and health care services to support an enhanced lifestyle and healthy community by Recreation & Tourism promotion and development, Trails Master Plan, review 2020 Housing Needs Assessment,

3. Organizational Excellence

The District will work towards leadership and organizational stability through partnerships (First Nations, Regional District, Industry), increase public communication, Staff training, and organizational review.

4. Assets and Infrastructure

The District will pursue financial stability through sound planning, replacement and development by addressing aging infrastructure



Next Steps

Getting to 2025

This strategic plan sets out the “what” and staff will develop the “how”. It provides direction to staff on Council’s 2025 priorities. Staff will develop work plans that address the priorities over the next year. Many of these priority actions will be completed using existing resources while others will come to Council as new projects with requests to dedicate new resources.

Staff will develop regular updates throughout the term of Council to update Council and the public with respect to progress on the various priority actions.



FINANCIAL STATEMENTS 2025



District of Stewart

PO Box 460 Stewart, BC VoT 1W0

250-636-2251

Email: info@districtofstewart.com

Website: www.districtofstewart.com

**District Of Stewart
Financial Statements**

December 31, 2025

**DISTRICT OF STEWART
COUNCIL - 2025**

MAYOR
Angela Brand Danuser

COUNCILLORS

David Cullinan
Patty Lynn
Brock Nelson

Nina Russell
Keenan Kennedy
Eric Drew

APPOINTED OFFICIALS

Chief Administrative Officer
Chief Financial Officer

Tarra Barker
Joanne Molnar

District Of Stewart
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For the year ended December 31, 2025

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To the Mayor and Council of the District Of Stewart:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards and ensuring that all information in the annual report is consistent with the statements. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Mayor and Council are composed entirely of Councilors who are neither management nor employees of the District. Mayor and Council are responsible for overseeing management in the performance of its financial reporting responsibilities. Mayor and members of Council fulfil these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Council is also responsible for recommending the appointment of the District's external auditors.

MNP LLP is appointed by the Mayor and Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both Council and management to discuss their audit findings.

April 27, 2026

e-Signed by Tarra Barker
2026-05-06 11:26:03:03 PDT

Chief Administrative Officer

e-Signed by Joanne Molnar
2026-04-29 07:49:09:09 PDT

Chief Financial Officer

To the Mayor and Members of Council of the District Of Stewart:

Opinion

We have audited the financial statements of the District Of Stewart (the "District"), which comprise the statement of financial position as at December 31, 2025, and the statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the District as at December 31, 2025, and the results of its operations and accumulated surplus, changes in its net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the District in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter

Our audit was performed for the purpose of forming an opinion on the financial statements taken as a whole. The current year's supplementary information, including Schedules 3 to 13, has been presented for purposes of additional analysis. We do not express an opinion on Schedules 3 to 13 because our examination did not extend to the detailed information therein.

Other Information

Management is responsible for the other information. The other information comprises the annual report. The annual report is expected to be made available to use after the date of this auditor's report.

Our opinion on the financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the District's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the District or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the District's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the District's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the District to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Terrace, British Columbia

April 27, 2026

MNP LLP

Chartered Professional Accountants

District Of Stewart
Statement of Financial Position
As at December 31, 2025

	2025	2024
Financial assets		
Cash and cash equivalents (Note 3)	11,135,991	8,656,566
Taxes receivable (Note 4)	911,308	256,004
Accounts receivable (Note 5)	430,980	381,893
Total of financial assets	12,478,279	9,294,463
Liabilities		
Accounts payable and accrued liabilities (Note 6)	350,531	454,114
Deferred revenue (Note 7)	779,421	997,705
Performance bonds and environmental deposits	217,221	208,640
Equipment financing (Note 9)	533,018	316,265
Asset retirement obligations (Note 10)	586,929	583,528
Total of financial liabilities	2,467,120	2,560,252
Net financial assets	10,011,159	6,734,211
Commitments and contingent liabilities (Note 11)		
Non-financial assets		
Tangible capital assets (Schedule 1)	16,133,852	15,012,830
Prepaid expenses	39,564	35,083
Total non-financial assets	16,173,416	15,047,913
Accumulated surplus (Note 12)	26,184,575	21,782,124

Approved on behalf of Council

e-Signed by Joanne Molnar

2026-04-29 07:48:56:56 PDT

Chief Financial
Officer, Joanne
Molnar

e-Signed by Angela Brand Danuser

2026-05-10 09:50:30:30 PDT

Mayor, Angela
Brand Danuser

District Of Stewart
Statement of Operations and Accumulated Surplus
For the year ended December 31, 2025

	Schedules	2025 (Budget Note 16)	2025	2024
Revenue				
Net taxes available for municipal purposes (Note 14)		4,100,396	4,696,111	3,864,641
Government grants and transfers (Note 15)		1,643,898	2,865,712	1,573,357
Other		358,100	475,765	101,748
Rentals		436,850	354,616	351,939
User fees and sales of goods and services		284,800	304,259	435,402
Log handling and port royalty revenues		160,000	289,603	167,825
Investment income		249,550	215,056	180,241
		7,233,594	9,201,122	6,675,153
Expenses				
General Government Services	3	997,137	1,064,298	1,062,457
Public Works and Transportation	4	1,833,892	1,634,527	1,619,826
Protective Services	5	124,225	284,968	134,062
Waste Management	6	98,950	111,582	107,096
Development Services	7	429,258	546,197	591,086
Recreation and Cultural Services	8	480,259	565,031	658,334
Water Operations	9	252,600	302,474	311,451
Sewer Operations	10	158,300	289,594	223,849
		4,374,621	4,798,671	4,708,161
Annual surplus		2,858,973	4,402,451	1,966,992
Accumulated surplus, beginning of year		21,782,124	21,782,124	19,815,132
Accumulated surplus, end of year		24,641,097	26,184,575	21,782,124

The accompanying notes are an integral part of these financial statements

District Of Stewart
Statement of Change in Net Financial Assets

For the year ended December 31, 2025

	2025 <i>(Budget Note 16)</i>	2025	2024
Annual surplus	2,858,973	4,402,451	1,966,992
Acquisition of tangible capital assets	(5,278,211)	(1,947,301)	(712,481)
Amortization of tangible capital assets	-	826,279	740,858
Acquisition of prepaid expenses	-	(4,481)	(4,128)
Change in net financial assets	(2,419,238)	3,276,948	1,991,241
Net financial assets, beginning of year	6,734,211	6,734,211	4,742,970
Net financial assets, end of year	4,314,973	10,011,159	6,734,211

The accompanying notes are an integral part of these financial statements

District Of Stewart
Statement of Cash Flows
For the year ended December 31, 2025

	2025	2024
Operating activities		
Annual surplus	4,402,451	1,966,992
Non-cash items		
Amortization	826,279	740,858
Accretion expense	4,121	4,121
	5,232,851	2,711,971
Changes in working capital accounts		
Taxes receivable	(655,304)	(78,635)
Accounts receivable	(49,087)	440,594
Accounts payable and accrued liabilities	(103,583)	140,860
Deferred revenue	(218,284)	(161,498)
Performance bonds and environmental deposits	8,581	7,905
Landfill post-closure liability	(720)	(10,842)
Prepaid expenses	(4,481)	(4,128)
	4,209,973	3,046,227
Financing activities		
Advances of long-term debt	334,500	-
Long-term debt repayments	(117,747)	(159,331)
	216,753	(159,331)
Capital activities		
Purchases of tangible capital assets	(1,947,301)	(712,481)
Increase in cash resources	2,479,425	2,174,415
Cash and cash equivalents, beginning of year	8,656,566	6,482,151
Cash and cash equivalents, end of year (Note 3)	11,135,991	8,656,566

The accompanying notes are an integral part of these financial statements

District Of Stewart
Notes to the Financial Statements
For the year ended December 31, 2025

1. **Nature of operations**

The District of Stewart (the "District") was incorporated as a municipality on May 16, 1930 in the Province of British Columbia and operates under the provisions of the Local Government Act and the Community Charter of British Columbia. The District provides municipal services such as public works, protective services, planning, parks, recreation and other general government services to the residents of the District.

2. **Significant accounting policies**

These financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and including the following significant accounting policies:

Basis of presentation

The financial statements of the District are prepared by management in accordance with Canadian generally accepted accounting principals for local governments as prescribed by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada.

The financial statements reflect the assets, liabilities, revenues and expenses of the District's activities and funds. The District does not control any external entities and accordingly no entities have been consolidated into the financial statements.

Fund accounting

The operating fund, consisting of the general, water, and sewer operating funds comprises the operating costs of the services provided by the District.

The reserve funds have been established to hold assets for specific future purposes as approved by the District Council. Allowable transfers to and from these funds are defined in reserve fund establishment bylaws.

Cash and cash equivalents

Cash and cash equivalent include balances with banks and short-term investments with maturities of three months or less.

Deferred revenue from non-government sources

Deferred revenue includes amounts received from third parties pursuant to legislation, regulation and agreement which may only be used in certain programs, in the completion of specific work, or for the purchase of tangible capital assets. Revenue is recognized in the period when the related expenses are incurred, services performed, or the tangible capital assets are acquired, thereby extinguishing the related liability.

Asset retirement obligation

A liability for an asset retirement obligation is recognized at the best estimate of the amount required to retire a tangible capital asset (or a component thereof) at the financial statement date when there is a legal obligation for the District to incur retirement costs in relation to a tangible capital asset (or component thereof), the past transaction or event giving rise to the liability has occurred, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount can be made. The best estimate of the liability includes all costs directly attributable to asset retirement activities, based on information available at December 31, 2025. The best estimate of an asset retirement obligation incorporates a present value technique, when the cash flows required to settle or otherwise extinguish an asset retirement obligation are expected to occur over extended future periods.

When a liability for an asset retirement obligation is initially recognized, a corresponding asset retirement cost is capitalized to the carrying amount of the related tangible capital asset (or component thereof). The asset retirement cost is amortized over the useful life of the related asset.

At each financial reporting date, the District reviews the carrying amount of the liability. The District recognizes period-to-period changes to the liability due to the passage of time as accretion expense. Changes to the liability arising from revisions to either the timing, the amount of the original estimate of undiscounted cash flows or the discount rate are recognized as an increase or decrease to the carrying amount of the related tangible capital asset.

The District continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made.

District Of Stewart
Notes to the Financial Statements
For the year ended December 31, 2025

2. **Significant accounting policies** *(Continued from previous page)*

Tangible capital assets

Tangible capital assets are recorded at cost less accumulated amortization and are classified according to their functional use. Amortization is recorded on a straight-line basis over the estimated useful life of the asset commencing the year the asset is put into service. Work-in-progress is recorded at cost. Donated tangible capital assets are reported at fair value at the time of donation. Estimated useful lives are as follows:

Land improvements	12 - 60 years
Buildings	25 - 60 years
Motor vehicles	5 - 35 years
Furniture, equipment and technology	5 - 25 years
Transportation infrastructure	10 - 65 years
Water infrastructure	12 - 50 years
Sewer infrastructure	10 - 50 years
Storm sewer	20 - 60 years

Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

Revenue recognition

The District follows the accrual method of accounting for revenues and expenses. Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. Expenses are accounted for in the period the goods and services are acquired and a liability is incurred or transfers are due.

Taxation

Annual levies for non-optional municipal services and general administrative services are recorded as taxes for municipal services in the year they are levied. Levies imposed by other taxing authorities are not included as taxes for municipal purposes. Through the British Columbia Assessment appeal process, taxes may be adjusted by way of supplementary roll adjustments. The affects of these adjustments on taxes levied are recognized at the time the supplementary roll adjustment is received and the adjustment is reasonably anticipated.

Government transfers

Government transfers without stipulations are recognized as revenue in the period which the events giving rise to the transfer occur, when the transfer is authorized and all eligibility criteria, if any, have been met, and reasonable estimates of the amount can be made. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability (deferred revenue). In such circumstances, the District recognized the revenue as the criteria are met or decreases the liability when repayment is made.

Investment income

Investment income is recognized when earned. Income generated on reserve funds held in separate investment accounts is allocated to the reserve fund on which it was earned.

Other revenue

Other revenues are recognized when the performance obligations to the customer have been satisfied and when amounts are measurable and collection can be reasonably assured.

Deferred revenue represents user charges and other fees which have been collected, but for which the performance obligation to the customer has not yet been satisfied. These amounts will be recognized as revenue when the performance obligations are satisfied.

Employee future benefits

The District and its employees make contributions to the Municipal Pension Plan, and the employees accrue benefits under this plan based on service. The District's contributions are expensed as incurred.

District Of Stewart
Notes to the Financial Statements
For the year ended December 31, 2025

2. **Significant accounting policies** *(Continued from previous page)*

Segments

Municipal services have been segmented by grouping services that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment.

Use of estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Circumstances may arise that cause actual results to differ from management estimates, however, management does not believe it is likely that such differences will materially affect the District's financial position. Adjustments, if any, will be reflected in operations in the period of settlement.

Significant areas requiring the use of management estimates relate to the determination of the landfill post-closure liability, useful lives of tangible capital assets, sick pay liability, and allowance for doubtful accounts receivable including property tax receivable and tax sale receivable. Asset retirement obligations are the best estimate of the amount required to retire the tangible capital asset.

Financial instruments

The District recognizes its financial instruments when the District becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at their fair value.

At initial recognition, the District may irrevocably elect to subsequently measure any financial instrument at fair value. The District has not made such an election during the year.

The District subsequently measures investments in equity instruments quoted in an active market and all derivative instruments, except those that are linked to, and must be settled by delivery of, unquoted equity instruments of another entity, at fair value. Fair value is determined by published price quotations. Transactions to purchase or sell these items are recorded on the trade date. Net gains and losses arising from changes in fair value are recognized in the statement of remeasurement gains and losses. The District has not presented a statement of remeasurement gains and losses as it does not have any items giving rise to remeasurement gains (losses). Interest income is recognized in the statement of operations. Investments in equity instruments not quoted in an active market and derivatives that are linked to, and must be settled by delivery of, unquoted equity instruments of another entity, are subsequently measured at cost. With the exception of those instruments designated at fair value, all other financial assets and liabilities are subsequently measured at amortized cost using the effective interest rate method.

Transaction costs directly attributable to the origination, acquisition, issuance or assumption of financial instruments subsequently measured at fair value are immediately recognized in operating annual surplus. Conversely, transaction costs are added to the carrying amount for those financial instruments subsequently measured at cost or amortized cost.

All financial assets except derivatives are tested annually for impairment. Management considers whether the investee has experienced continued losses for a period of years, recent collection experience for the loan, such as a default or delinquency in interest or principal payments, etc. in determining whether objective evidence of impairment exists. Any impairment, which is not considered temporary, is recorded in the statement of operations. Write-downs of financial assets measured at cost and/or amortized cost to reflect losses in value are not reversed for subsequent increases in value. Reversals of any net remeasurements of financial assets measured at fair value are reported in the statement of remeasurement gains and losses.

District Of Stewart
Notes to the Financial Statements
For the year ended December 31, 2025

3. **Cash and cash equivalents**

Cash and cash equivalents are composed of cash on deposit and investments as follows:

	2025	2024
Municipal Finance Authority of B.C. Investments		
- Money market fund	78,721	76,522
- Short-term bond fund	624,903	601,254
	703,624	677,776
Cash	10,432,367	7,978,790
	11,135,991	8,656,566

The District has established an operating line of credit with its bank which carries a maximum credit limit of \$750,000 and bears interest at prime (4.45% at December 31, 2025). At December 31, 2025, the District had the full limit available to draw on.

4. **Taxes receivable**

	2025	2024
Current	810,734	159,216
Arrears	89,695	77,097
Delinquent	-	1,677
Taxes due on properties sold at tax sale	10,879	18,014
	911,308	256,004

5. **Accounts receivable**

	2025	2024
Government grants/reimbursements receivable		
- Provincial	109,108	40,472
- Northern Development Initiative Trust	54,699	54,773
- Other	5,804	-
GST receivable	19,035	34,913
Other receivables	242,334	251,735
	430,980	381,893

District Of Stewart
Notes to the Financial Statements
For the year ended December 31, 2025

6. Accounts payable and accrued liabilities

	2025	2024
Trade accounts payable	220,889	291,427
Accrued salary, wages and employee benefits	125,858	111,291
Tax sale proceeds held for redemption or transfer of title	3,784	19,154
School taxes payable	-	32,242
	350,531	454,114

7. Deferred revenue

	2025	2024
Federal Gas Tax - Community Works Fund (Note 8)	580,770	471,547
Grant funds	198,641	525,978
Rent, business and animal licenses received in advance	10	180
	779,421	997,705

8. Federal Gas Tax Agreement (Community Works Fund)

Funding is provided by the Government of Canada and the use of the funding is restricted by the terms of a funding agreement between the District of Stewart and the Union of British Columbia Municipalities. Funding may be used towards certain public transit, community energy, water, wastewater, solid waste and capacity building projects, as specific in the funding agreement.

	2025	2024
Opening balance of unspent funds	471,547	562,772
Amounts received during the year	86,952	86,952
Interest earned	22,271	22,984
Amounts used	-	(201,161)
	580,770	471,547

District Of Stewart
Notes to the Financial Statements
For the year ended December 31, 2025

9. Equipment financing

	2025	2024
Municipal Finance Authority capital demand loan payable at \$6,531 per month including interest at a variable rate of 2.91% at December 31, 2025 and maturing July 2027. The loan is secured by equipment with a net book value of \$244,886 (2024 - \$282,560).	144,412	216,586
Municipal Finance Authority capital demand loan payable at \$1,370 per month including interest at a variable rate of 2.91% at December 31, 2025 and maturing September 2027. The loan is secured by equipment with a net book value of \$43,335 (2024 - \$50,558).	31,834	46,922
Municipal Finance Authority capital demand loan payable at \$1,540 per month including interest at a variable rate of 2.91% at December 31, 2025 and maturing September 2027. The loan is secured by equipment with a net book value of \$52,296 (2024 - \$61,012).	35,794	52,757
Municipal Finance Authority capital demand loan payable at \$2,806 per month including interest at a variable rate of 2.91% at December 31, 2025 and maturing October 2030. The loan is secured by equipment with a net book value of \$138,818.	167,398	-
Municipal Finance Authority capital demand loan payable at \$3,226 per month including interest at a variable rate of 2.91% at December 31, 2025 and maturing July 2030. The loan is secured by equipment with a net book value of \$182,805.	153,580	-
	533,018	316,265

Principal repayments on long-term debt are estimated as follows:

2026	172,100
2027	155,418
2028	68,104
2029	70,035
2030	67,361
	533,018

District Of Stewart
Notes to the Financial Statements
For the year ended December 31, 2025

10. Asset retirement obligations

The District recognized a liability for the asset retirement obligation and a corresponding amount has been capitalized as an asset retirement cost and added to the carrying value of buildings and wells. The asset retirement cost is amortized on a straight-line basis over the useful life of the tangible capital assets.

The District estimated the amount of the liability using discounted future expenditures estimated to retire the tangible capital asset. The significant assumptions used to determine the best estimate of the liability include:

- the estimated total future expenditures for settlement of the liability is assumed to be \$281,179 and the discount rate applied in the calculation was 4.83% (2024 - 4.45%).

	2025	2024
Balance, beginning of year	102,109	97,988
Accretion expense	4,121	4,121
Balance, end of year	106,230	102,109

The District's landfill closure was completed in 2019 and the District is required to perform post-closure monitoring of the ground water for a minimum of 25 years and accordingly a liability has been recorded based on the estimated cost provided by an external engineering firm. There are 21 years of liability remaining at an estimated cost of \$27,400 per annum.

In 2025, the estimate was adjusted to reflect a discount rate change to 3.73%. This resulted in a reduction of the estimate by \$26,680.

	2025	2024
Balance, beginning of year	481,419	492,261
Liabilities settled	(27,400)	(27,700)
Change in estimated cash flows	26,680	16,858
Balance, end of year	480,699	481,419

District Of Stewart
Notes to the Financial Statements
For the year ended December 31, 2025

11. Commitments and contingent liabilities

Pension plan

The District and its employees contribute to the Municipal Pension Plan (the "Plan"), a jointly trustee pension plan. The board of trustees, representing plan members and employers, are responsible for administering the plan, including investment of the assets and administration of benefits. The Plan is a multi-employer defined benefit pension plan. Basic pension benefits provided are based on a formula. As at December 31, 2024, the Plan has about 273,000 active members and approximately 133,000 retired members. Active members include approximately 47,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfounded actuarial liability.

The most recent actuarial valuation of the Municipal Pension Plan as at December 31, 2024 indicated a \$2.675 million funding surplus for basic pension benefits on a going concern basis.

The next valuation will be as at December 31, 2027.

The District of Stewart paid \$117,805 (2024 - \$124,856) for employer contributions to the Plan in fiscal 2025.

Employers participating in the Plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the Plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets, and cost to the individual employers participating in the Plan.

Reciprocal Insurance Exchange Agreement

The District of Stewart is a subscribed member of the Municipal Insurance Association of British Columbia (The "Exchange") as provided by Section 3.02 of the Insurance Act of the Province of British Columbia. The main purpose of the Exchange is to pool the risks of liability so as to lessen the impact upon any subscriber. Under the Reciprocal Insurance Exchange Agreement, the District is assessed a premium and specific deductible for its claims based on population. The obligation of the District with respect to the Exchange and/or contracts and obligations entered into by the Exchange on behalf of its subscribers in connection with the Exchange are in every case several, and not joint and several. The District irrevocably and unconditionally undertakes and agrees to indemnify and save the other harmless subscribers against liability losses and costs which the other subscriber may suffer.

B.C. Assessment Authority Appeals

Due to the uncertainty of the outcome of appeals to the B.C. Assessment Authority, it is not possible to accurately estimate any liability to repay taxes or any asset for taxes receivable. It is the policy of the District to record the effect of any tax adjustments relating to outstanding appeals in the year the appeals are finalized and the adjustment is reasonably anticipated.

12. Accumulated surplus

Accumulated surplus consists of the following:

	2025	2024
Operating fund surplus	3,892,517	1,493,256
Reserves - Schedule 11	6,797,454	5,694,412
Equity in tangible capital assets (Note 13)	15,494,604	14,594,456
	26,184,575	21,782,124

District Of Stewart
Notes to the Financial Statements
For the year ended December 31, 2025

13. Equity in tangible capital assets

Equity in tangible capital assets represents the net book value of total capital assets less long term debt assumed to acquire those assets. The change in equity in tangible capital assets is as follows:

	2025	2024
Increases:		
Capital acquisitions	1,947,301	712,481
Retirement of debt - principal repayments	117,747	159,331
Decreases:		
Amortization	(826,279)	(740,858)
Assumptions of debt	(334,500)	-
Asset retirement obligation liability	(4,121)	(4,121)
Change in equity in tangible capital assets	900,148	126,833
Equity in tangible capital assets - beginning of year	14,594,456	14,467,623
	15,494,604	14,594,456

14. Net taxes available for municipal purposes

	2025	2024
Taxes collected:		
Property taxes	5,234,081	4,263,550
Frontage assessments	438,767	428,422
Grants in lieu of taxes	194,200	143,751
Port property tax exemption compensation	133,302	131,332
	6,000,350	4,967,055
Less transfers to other governments:		
School District	(507,874)	(464,724)
Regional District of Kitimat-Stikine	(431,117)	(343,902)
Regional Hospital District	(230,790)	(177,724)
Police Tax	(92,527)	(82,879)
BC Assessment Authority	(41,931)	(33,114)
Municipal Finance Authority	-	(71)
	(1,304,239)	(1,102,414)
Net taxes available for municipal purposes	4,696,111	3,864,641

District Of Stewart
Notes to the Financial Statements
For the year ended December 31, 2025

15. Government grants and transfers

	2025	2024
Federal		
Conditional	180,107	137,267
<hr/>		
Provincial		
Conditional	51,941	47,233
Unconditional	2,627,860	1,379,296
<hr/>		
	2,679,801	1,426,529
<hr/>		
Regional and other		
Conditional	5,804	9,561
<hr/>		
	2,865,712	1,573,357
<hr/>		

16. Annual budget

The budget amounts presented on the Statement of Operations and Accumulated Surplus represent the Financial Plan Bylaw adopted by Council on April 8, 2025 plus or minus those amounts not conforming to the financial statement presentation.

The Financial Plan is presented on a cash basis where the purchase of tangible capital assets are expensed rather than capitalized, amortization is not included, proceeds from borrowing is included in revenue and transfers (to) and from reserves are reported in the net surplus.

The following shows how the financial plan reconciles to the budget on the financial statements:

Net surplus per Financial Plan	571,382
Add back:	
Principal portion of debt repayments	186,951
Capital expenditures	5,278,211
Transfers to surplus	99,435
Deduct:	
Transfers from reserves (net)	(2,488,787)
Deferred revenue	(413,219)
Proceeds from borrowing	(375,000)
Net budgeted surplus per financial statements	2,858,973

17. Segments

The District of Stewart is a municipal government that provides a wide range of services to its residents and taxpayers. The District operations and activities are organized and reported by segments in Schedule 2 and Schedules 3 to 10. Property taxation revenue which funds many of the operations is not allocated to a specific segment and is reported as unallocated.

Protective Services

Protective services include fire protection, first responders and emergency planning and management.

Recreation and Cultural

The District operates and maintains the arena, parks, trails, open spaces and leisure services. Support for the Rainey Creek Municipal Campground, Stewart Public Library, and Stewart Museum are also reported under this segment.

Public Works and Transportation Services

The public works department provides transportation services including street maintenance, snow removal, building maintenance, street lighting, fleet maintenance, airport maintenance, dyke maintenance, and storm sewers.

Development Services

Economic development activities including planning and land management, as well as revenues and related expenditures from commercial services are reported in this segment.

General Government Services

General government operations include legislative services, general administration, finance and information technology functions.

Waste Management

Waste management services are provided by the Public Works department and include the collection and treatment/disposal of solid waste, yard waste and recyclables.

Water Operations

This segment includes all operating activities related to pumping, testing and distributing water throughout the District and operates under the Public Works Department.

Sewer Operations

This segment includes all operating activities related to collection and treatment of wastewater throughout the District and operates under the Public Works Department.

18. Financial Instruments

The District as part of its operations carries a number of financial instruments. It is management's opinion that the District is not exposed to significant interest, currency or credit risks arising from these financial instruments except as otherwise disclosed.

19. Growing Communities Fund Grant

The Province of British Columbia distributed conditional GCF grants to communities at the end of March 2023 to help local governments build community infrastructure and amenities to meet the demands of population growth. The GCF provided a one-time total of \$1 billion in grants to all 161 municipalities and 27 regional districts in British Columbia. The District of Stewart received \$673,000 of GCF funding in March 2023. The funds are included in a reserve fund and the grant monies received and spent are outlined in schedule 11. In 2025, no funds were spent and only interest was accrued.

District Of Stewart
Schedule 1 - Schedule of Tangible Capital Assets
 For the year ended December 31, 2025

	Land	Land improvements	Buildings	Motor vehicles	Furniture, equipment and technology	Subtotal
Cost						
Balance, beginning of year	1,133,958	2,570,989	6,004,817	3,425,311	1,349,288	14,484,363
Acquisition of tangible capital assets	-	16,285	16,257	412,102	22,312	466,956
Balance, end of year	1,133,958	2,587,274	6,021,074	3,837,413	1,371,600	14,951,319
Accumulated amortization						
Balance, beginning of year	-	1,354,460	3,169,140	2,202,706	938,980	7,665,286
Annual amortization	-	54,426	155,247	244,538	81,793	536,004
Balance, end of year	-	1,408,886	3,324,387	2,447,244	1,020,773	8,201,290
Net book value of tangible capital assets	1,133,958	1,178,388	2,696,687	1,390,169	350,827	6,750,029
2024 Net book value of tangible capital assets	1,133,958	1,216,529	2,835,667	1,222,605	410,308	6,819,067

District Of Stewart
Schedule 1 - Schedule of Tangible Capital Assets
For the Year ended December 31, 2025

	Subtotal	Transportation infrastructure	Water infrastructure	Sewer infrastructure	Storm sewer	2025	2024
Cost							
Balance, beginning of year	14,484,363	5,971,958	4,949,932	497,365	634,799	26,538,417	25,825,936
Acquisition of tangible capital assets	466,956	1,421,233	-	59,112	-	1,947,301	712,481
Balance, end of year	14,951,319	7,393,191	4,949,932	556,477	634,799	28,485,718	26,538,417
Accumulated amortization							
Balance, beginning of year	7,665,286	2,492,280	813,845	303,059	251,117	11,525,587	10,784,729
Annual amortization	536,004	182,505	91,781	-	15,989	826,279	740,858
Balance, end of year	8,201,290	2,674,785	905,626	303,059	267,106	12,351,866	11,525,587
Net book value of tangible capital assets	6,750,029	4,718,406	4,044,306	253,418	367,693	16,133,852	15,012,830
2024 Net book value of tangible capital assets	6,819,067	3,479,678	4,136,087	194,306	383,682	15,012,830	

District Of Stewart
Schedule 2 - Schedule of Segmented Disclosure
For the year ended December 31, 2025

	General Government Services	Public Works and Transportation	Protective Services	Waste Management	Development Services	Recreation and Cultural Services	Water Operations	Sewer Operations	2025	2024
Revenue										
Net taxes available for municipal purposes	978,192	1,874,724	137,609	175,355	608,807	532,000	279,814	109,610	4,696,111	3,864,641
Government grants and transfers	2,786,285	2,625	-	-	72,926	-	-	3,876	2,865,712	1,573,357
Rentals	-	-	-	-	354,616	-	-	-	354,616	351,939
User fees and sales of goods and services	2,710	-	-	10,380	16,250	96,636	76,656	101,627	304,259	435,402
Log handling and port royalty revenues	-	-	-	-	289,603	-	-	-	289,603	167,825
Other	-	-	-	-	475,765	-	-	-	475,765	101,748
Investment income	215,056	-	-	-	-	-	-	-	475,765	180,241
	3,982,243	1,877,349	137,609	185,735	1,817,967	628,636	356,470	215,113	9,201,122	6,675,153
Expenses										
Salaries, wages and benefits	614,343	795,358	10,175	50,522	286,916	159,299	122,888	71,986	2,111,487	2,100,312
Goods and services	414,152	432,671	220,353	27,468	255,358	303,861	71,693	116,933	1,842,489	1,844,276
Interest and bank charges	8,304	9,069	-	1,772	-	-	-	-	19,145	33,559
Amortization	27,499	397,429	54,440	32,540	3,923	101,871	107,893	100,675	826,270	740,856
Change in estimate	-	-	-	-720	-	-	-	-	-720	-10,842
	1,064,298	1,634,527	284,968	111,582	546,197	565,031	302,474	289,594	4,798,671	4,708,161
Annual surplus (deficit)	2,917,945	242,822	-147,359	74,153	1,271,770	63,605	53,996	-74,481	4,402,451	1,966,992

District Of Stewart
General Government Services
Schedule 3 - Schedule of Revenue and Expenses
For the year ended December 31, 2025
(Unaudited)

	2025	2024
Revenue		
Net taxes available for municipal purposes	978,192	-
Government grants and transfers	2,786,285	1,448,899
User fees and sales of goods and services	2,710	2,964
Investment income	215,056	180,241
	3,982,243	1,632,104
Expenses		
Advertising and promotion	2,468	1,984
Amortization	27,498	32,058
Bad debts	1,213	-
Benefits	125,216	114,126
Contracted services	15,945	21,250
Council indemnities	88,515	77,586
Dues, permits and memberships	6,577	26,014
Elections	400	12,805
Freight	(59)	576
IT and software	79,961	80,227
Insurance	16,630	17,608
Interest and bank charges	8,304	7,234
Materials and supplies	9,232	5,564
Miscellaneous	364	1,421
Office	15,354	13,743
Professional fees	96,710	104,711
Repairs and maintenance	9,708	49,667
Salaries and wages	489,129	413,775
Telephone and internet	13,079	10,111
Training	10,307	1,781
Travel	28,607	45,947
Utilities	19,140	24,269
	1,064,298	1,062,457
Annual surplus	2,917,945	569,647

District Of Stewart
Public Works and Transportation
Schedule 4 - Schedule of Revenue and Expenses
For the year ended December 31, 2025
(Unaudited)

	2025	2024
Revenue		
Net taxes available for municipal purposes	1,874,724	1,970,664
Government grants and transfers	2,625	3,383
User fees and sales of goods and services	-	364
	1,877,349	1,974,411
Expenses		
Amortization	397,429	320,180
Benefits	168,017	173,842
Contracted services	91,416	78,394
Freight	8,569	7,614
Insurance	39,745	39,351
Interest and bank charges	9,068	25,510
Materials and supplies	93,895	95,836
Office	481	272
Rentals	462	3,015
Repairs and maintenance	44,350	37,753
Salaries and wages	627,342	687,299
Telephone and internet	5,616	6,386
Training	4,580	8,801
Travel	5,391	144
Utilities	71,583	75,538
Vehicle	66,583	59,891
	1,634,527	1,619,826
Annual surplus	242,822	354,585

District Of Stewart
Protective Services
Schedule 5 - Schedule of Revenue and Expenses
For the year ended December 31, 2025
(Unaudited)

	2025	2024
Revenue		
Net taxes available for municipal purposes	137,609	149,088
User fees and sales of goods and services	-	8,535
	137,609	157,623
Expenses		
Amortization	54,439	52,267
Benefits	1,292	1,734
Dues, permits and memberships	968	943
Freight	88	502
Insurance	4,751	2,377
Materials and supplies	16,733	8,037
Miscellaneous	186,322	25,962
Repairs and maintenance	4,465	4,867
Salaries and wages	8,884	12,428
Telephone and internet	1,143	1,105
Training	4,550	23,840
Vehicle	1,333	-
	284,968	134,062
Annual surplus (deficit)	(147,359)	23,561

District Of Stewart
Waste Management
Schedule 6 - Schedule of Revenue and Expenses
For the year ended December 31, 2025
(Unaudited)

	2025	2024
Revenue		
Net taxes available for municipal purposes	175,355	116,404
User fees and sales of goods and services	10,380	3,180
	185,735	119,584
Expenses		
Amortization	32,539	27,992
Benefits	10,107	11,289
Change in estimate	(720)	(10,842)
Insurance	1,549	2,279
Interest and bank charges	1,772	815
Materials and supplies	475	1,986
Repairs and maintenance	23,872	25,878
Salaries and wages	40,416	45,485
Vehicle	1,572	2,214
	111,582	107,096
Annual surplus	74,153	12,488

District Of Stewart
Development Services
Schedule 7 - Schedule of Revenue and Expenses
For the year ended December 31, 2025
(Unaudited)

	2025	2024
Revenue		
Net taxes available for municipal purposes	608,807	666,460
Government grants and transfers	72,926	68,750
Rentals	354,616	351,939
Log handling and port royalty revenues	289,603	167,825
User fees and sales of goods and services	16,250	10,929
Other	475,765	101,748
	1,817,967	1,367,651
Expenses		
Amortization	3,922	3,922
Benefits	53,060	47,363
Contracted services	49,532	101,986
Grants and support	65,625	77,500
Insurance	5,794	5,242
Materials and supplies	21,090	20,851
Miscellaneous	57,434	53,419
Rentals	16,604	16,023
Repairs and maintenance	1,293	11,764
Salaries and wages	233,855	219,251
Telephone and internet	3,127	2,405
Training	5,248	2,655
Travel	688	-
Utilities	28,925	28,705
	546,197	591,086
Annual surplus	1,271,770	776,565

District Of Stewart
Recreation and Cultural Services
Schedule 8 - Schedule of Revenue and Expenses
For the year ended December 31, 2025
(Unaudited)

	2025	2024
Revenue		
Net taxes available for municipal purposes	532,000	576,610
User fees and sales of goods and services	96,636	103,368
	628,636	679,978
Expenses		
Amortization	101,870	99,091
Benefits	29,668	39,798
Contracted services	67,005	62,730
Dues, permits and memberships	621	80
Freight	651	2,023
Grants and support	73,321	119,467
Insurance	54,449	48,638
Materials and supplies	20,945	20,689
Miscellaneous	7,066	1,176
Repairs and maintenance	9,820	24,144
Salaries and wages	129,632	158,004
Telephone and internet	3,856	4,430
Utilities	66,126	78,064
Vehicle	1	-
	565,031	658,334
Annual surplus	63,605	21,644

District Of Stewart
Water Operations
Schedule 9 - Schedule of Revenue and Expenses
For the year ended December 31, 2025
(Unaudited)

	2025	2024
Revenue		
Net taxes available for municipal purposes	279,814	213,889
User fees and sales of goods and services	76,656	123,329
	356,470	337,218
Expenses		
Amortization	107,893	108,217
Benefits	19,875	24,079
Contracted services	-	504
Dues, permits and memberships	1,346	1,932
Freight	3,612	5,234
Insurance	7,802	4,401
Materials and supplies	8,628	6,434
Miscellaneous	15,196	325
Repairs and maintenance	3,544	7,588
Salaries and wages	103,014	120,644
Telephone and internet	770	706
Training	980	27
Utilities	29,814	31,360
	302,474	311,451
Annual surplus	53,996	25,767

District Of Stewart
Sewer Operations
Schedule 10 - Schedule of Revenue and Expenses
For the year ended December 31, 2025
(Unaudited)

	2025	2024
Revenue		
Net taxes available for municipal purposes	109,610	171,526
Government grants and transfers	3,876	52,325
User fees and sales of goods and services	101,627	182,733
	215,113	406,584
Expenses		
Amortization	100,687	97,131
Benefits	13,065	5,782
Dues, permits and memberships	936	936
Freight	1,471	574
Insurance	9,188	8,624
Materials and supplies	18,688	7,243
Miscellaneous	469	1,361
Office	22	-
Repairs and maintenance	33,529	9,321
Salaries and wages	58,910	25,414
Telephone and internet	722	706
Utilities	51,907	66,757
	289,594	223,849
Annual surplus (deficit)	(74,481)	182,735

District of Stewart
Schedule 11 - Schedule of Reserve Fund Activities
For the year ended December 31, 2025

	2025											2024	
	Land and building	Capital works	Capital and Planning (Schedule 13)	Climate Action	Growing Communities	Log Facility Capital	Conservancy	Water Reserve Fund	Sewer Reserve Fund	Resource Benefits Alliance	Total	Total	
Balance, beginning of year	188,591	1,963,959	1,352,248	59,901	712,383	97,911	97,599	246,104	303,490	672,226	5,694,412	4,705,908	
Transfers in	-	-	-	-	-	139,701	8,610	193,054	216,729	1,975,725	2,533,819	1,343,117	
Investment income	5,119	68,070	46,611	2,127	25,301	5,488	3,590	14,519	13,898	33,333	215,056	211,188	
Transfers out	-109,700	-116,968	-98,400	-1,945	-	-	-	-	-	-1,318,820	-1,645,833	-565,801	
Balance, end of year	84,010	1,915,061	1,300,459	60,083	737,684	243,100	109,799	450,677	534,117	1,362,464	6,797,454	5,694,412	

District Of Stewart
Schedule 12 - Schedule of Expenses
For the year ended December 31, 2025
(Unaudited)

	2025	2024
General Government Services		
Administration	946,680	963,729
Legislative services	117,618	98,728
	1,064,298	1,062,457
Public Works and Transportation Services		
Roads and streets	890,649	790,725
Shop and general	680,682	748,900
Street lighting	53,037	55,931
Dyke	1,946	15,423
Other	8,213	8,847
	1,634,527	1,619,826
Protective Services		
Fire department	98,020	113,746
First responders / rescue truck	10,869	416
Emergency management	176,040	19,726
Bylaw enforcement	39	174
	284,968	134,062
Development Services		
Planning and zoning	53,195	101,326
Economic and community development	417,074	404,055
Leased buildings	51,440	56,015
Log handling facilities	17,279	19,234
Other	7,209	10,456
	546,197	591,086
Recreation and Culture Services		
Arena	197,884	225,361
Library funding and service agreement	80,531	78,523
Parks and boardwalk	231,951	268,338
Old fire hall	38,486	38,959
Other funding and service agreements	-	-
Pool building	8,218	38,791
Recreation program and events	7,961	8,362
	565,031	658,334

District Of Stewart
Schedule 12 - Schedule of Expenses
For the year ended December 31, 2025
(Unaudited)

	2025	2024
Waste Management		
Garbage collection and landfill operations	112,302	117,938
Change in accounting estimate for landfill closure	(720)	(10,842)
	111,582	107,096
Water Operations		
General operations	302,474	311,451
Sewer Operations		
General sewer operations	289,594	223,849
	4,798,671	4,708,161

District Of Stewart
Northern Capital and Planning Grant
Schedule 13 - Schedule of revenue, expenses and fund balances
For the year ended December 31, 2025
(Unaudited)

	2025	2024
Fund Balance		
Opening balance	1,352,248	1,310,118
Add:		
Investment income	46,611	54,062
Deduct:		
Assessments and feasibility studies Community Hall project	(98,400)	(11,932)
Closing balance	1,300,459	1,352,248

